

## SECTION FIVE – CONCLUSIONS.

### 5.1 General Conclusions

- 5.2 No injuries were sustained by any staff member or prisoner during the police operation on the morning of 11 December 2015.
- 5.3 Serco PECS management were not made aware of the intended police operation and to date Serco are unaware what contingencies were put in place by the police to ensure the safety of employees and prisoners on board vehicle BX11 TXM that morning.
- 5.4 Had Serco been made aware of the intended operation, management could have been involved in risk assessment and may have decided to abort the escort.
- 5.5 It is anticipated the IPCC will examine the issues of risk assessment and the decision making by the police not to inform Serco about the police operation, although there has been no contact with the Head of Corporate investigations since acknowledgement that he was the point of contact between Serco and the IPCC.
- 5.6 Although there were various management actions taken locally and at the OCC there appears to have been an absence of any incident log or the instigation of any contingency plan to deal with the situation faced on 11 December 2015.
- 5.7 There is no specific standard operating procedure covering the type of incident experienced and there is an opportunity for the PECS management to review current procedures, contingency plans, exercises and training of managers and operational staff.
- 5.8 The application for the prisoners to be handcuffed in court on 11 December 2015 was rejected by the Judge but is not clear if the Judge gave any reasons for declining the application.
- 5.9 The Metropolitan Police have now concluded their criminal investigation and obtained convictions against all persons concerned in the attempted escape of prisoners (Redacted A & B). Prisoner (Redacted B) has also been convicted and all persons are likely to be sentenced on 20 June 2016.
- 5.10 In addition to these general conclusions, I can comment upon the **specific objectives** given in the original investigation terms of reference as follows:
- 5.11 **Objective 1:** Explain in general terms the procedure for collection of prisoners from HMPS establishments and delivery to HMCTS